

Job analysis and customisation

Tailor roles to match a candidate and or employee’s skills and capabilities.



# Acknowledgement of Country

We acknowledge the traditional custodians of Australia and the lands upon which we live and work and pay our respects to Elders past and present. We also acknowledge the stories, traditions, and living cultures of Aboriginal and Torres Strait Islander peoples.

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# Overview

Whether you are recruiting a new employee or helping a current one, both job analysis and adjusting jobs to fit needs can help you attract, keep and support the growth of employees – including those with disability.

## Job analysis

Job analysis helps you figure if a job is a good fit for a candidate and if any changes needed in the workplace. A job analysis helps:

* Break a job position into tasks
* Identify the inherent requirements
* Demonstrate what the candidate can do
* Identify aspects of the job where support or adjustments may be needed
* Facilitate solutions for any part of the job that a candidate is unable to perform

## Job customisation

Job customisation is when you make changes to a job to better fit a person’s abilities. This might include giving some tasks to other team members if the candidate or employee can’t do them, or turning one full-time into two part-time jobs with tasks divided based on each candidate’s strengths, skills and capabilities.

# Benefits

## Benefits for the employee

* Best job match
* Tailored work environment (setting up for success)
* Individualised concentration on most skilled areas of employee
* Can help find meaningful work especially for those who live with disability

## Benefits for the employer

* Tailored roles that may need restructuring to suit changing business needs
* Get candidates that best fit the role, as they were created specifically for them
* Focus on one or two skill sets where the business needs concentrated effort. For example, urgent data entry or record maintenance
* Fewer unqualified vacancies that don’t get filled
* Rather than a one-size-fits-all approach, employers can tap into a broader talent pool

## How does this work in practice?

A library worker might need a valid driver's licence to travel to different library locations and open the doors. But if 90 per cent of their job doesn’t require driving, it might not be fair or worth losing a good and capable candidate or employee just because of this. A facility personnel could do the driving part instead.

In another example, if you have a sales job that involve but the best candidate can’t drive because of their disability, you could split the split the job. One person could handle the sales and driving part, while another person could take care of the sales/admin that don’t require driving.

Another option could be offering the person help with travel cost, reimbursing public transport or taxi expenses. Being flexible to customising a job and finding other solutions can help you hire and keep the right person for the job.

### Support is available.

* [JobAccess](https://www.jobaccess.gov.au) can help with any questions around workplace adjustments.
* A [Disability Employment Services (DES) provider](https://www.jobaccess.gov.au/employers/other-australian-government-support) can present you with skills of a candidate, so you work together to utilise those skills within the organisation.

## Workplace adjustments

Workplace adjustments, also called reasonable adjustments, help make your workplace better for employees with disability so they can work productively or safely.

Not all employees with disability will need adjustments, but if they do, JobAccess can help arrange and fund workplace adjustments, support and training. Our team will help you through the whole process, including a free workplace assessment, if needed.

We suggest that employers ask candidates if they need any workplace adjustments during the application and interview process.

Check out the [‘workplace modifications’ section of the JobAccess Employer Toolkit](https://www.jobaccess.gov.au/node/77776) and the [Conversation Guide for workplace adjustments](https://www.jobaccess.gov.au/downloads/making-workplace-adjustments-easy-effective-and-equitable) for tips and advice.

# Job analysis template

This template is designed to provide an overview of common physical, environmental, and interpersonal expectations of a broad range of roles. It can help with matching candidates to the right job.

The more detailed the information you provide to potential candidates, the better the job match will likely be. The list below is just a guide and not complete list.

| Job title | Enter Job Title here |
| --- | --- |
| Hours | Be specific about working hours. For example, the customer service desk may be open from 8.00 am to 7.00 pm with three shifts, with shift timings listed. Advertise as a full-time or part-time. |
| Location | Include the suburb and city. Consider including photos of the actual location, such as office space with facilities, plant warehouse Are hybrid or remote working arrangements possible within this role? Consider whether the person needs to come into the office to perform the job. |

### Job description – what is the role?

A job description provides an overview of the main goals and responsibilities of the job, key tasks, and daily routines.

A good and well written job advertisement gives a clear picture of what the job involves, and the reader understand, “What does the person in this role do and am I qualified to do it?”

Also, include any required certificates, qualifications, or licences (such as a forklift licence, white and blue cards for construction, etc.) if need for the role.

#### **Complete this Job Analysis table to break down requirements for roles when developing position descriptions.**

This table is an example for carrying out a job analysis, where you can list each detail of the tasks to be carried out.

For instance, for the role of a council gardener, an example of using high force would be:

* Operating the rotary tiller
* Using a shovel, spade, garden fork, pick or mattock
* Spreading garden mulch
* Emptying litter bins
* Picking up branches and logs
* Moving park furniture

### Frequency

* Long duration / repetitive (ongoing, occurs daily)
* Frequent (occurs 1-2 times daily)
* Occasional (occurs 2-4 times per week)

| Physical | Essential task (Y/N) | Frequency |  Job specific |
| --- | --- | --- | --- |
| Example: A face-to-face customer service role.Standing. | Y | Long duration / repetitive | Standing at the customer service desk at front of building |
| Example: A face-to-face customer service role.Moving. | Y | Long duration / repetitive | Moving from desk to printer five metres away |
| Standing |  |  |  |
| Walking |  |  |  |
| Sitting |  |  |  |
| Bending / twisting the back |  |  |  |
| Bending / twisting the neck |  |  |  |
| Kneeling / squatting / crouching |  |  |  |
| Climbing (e.g. stairs / steps / ladders) |  |  |  |
| Reaching forward / sideways > 30 cm |  |  |  |
| Working with hands above shoulder height |  |  |  |
| Lifting / carrying e.g. boxes of folders, reams of paper 5-10kg |  |  |  |
| Example: Hospital porter moving patients to wardsPushing / pulling / dragging | Y | Long duration | Moving patients from surgical area and A&E to wards by electronic equipment and wheelchairs |
| Pushing / pulling / dragging |  |  |  |
| Gripping / grabbing |  |  |  |
| Fine hand coordination |  |  |  |
| Holding / supporting any object or person |  |  |  |

| Environmental | Essential task (Y/N) | Frequency | Job specific |
| --- | --- | --- | --- |
| Example: ArboristWorking at heights | Y | Long duration | Felling trees at all sizes using lifting equipment and ladders |
| Work in an indoor / outdoor environment |  |  |  |
| Work at heights |  |  |  |
| Work in confined spaces |  |  |  |
| Operation of equipment / machinery, or work performed in close proximity to moving parts/objects (e.g. computer, photocopiers, paper shredder, security swipe pass, printing press machines, kitchen equipment, urn, cutlery)  |  |  |  |
| Exposure to noise |  |  |  |
| Contact with chemicals / cleaning products (e.g. printer toners, car washing cleaners, kitchen cleaning chemicals) |  |  |  |
| Exposure to fumes / dust |  |  |  |
| Managing security / private information |  |  |  |

| Interpersonal / psychosocial | Essential task (Y/N) | Frequency | Job specific |
| --- | --- | --- | --- |
| Example: Call centre staffDealing with highly emotional/conflict situations | Y | Occasional | Staff assisting with inquiries over the phone. |
| Interaction with clients / members of the public (e.g. face-to-face, answering phones) |  |  |  |
| Dealing with highly emotional / conflict situations |  |  |  |
| Dealing with difficult / complex negotiation of a personal nature |  |  |  |
| Working in a team requiring maintenance of relationships / communication with others |  |  |  |
| Working in isolation or with limited interpersonal interactions / supervision |  |  |  |
| Working in a busy environment where time pressures and / or fast work pace may be required with frequent interruptions |  |  |  |
| Appearance and grooming, dress standards (e.g. office attire, smart casual, uniform, covered shoes) |  |  |  |